



Wirral University
Teaching Hospital
NHS Foundation Trust

Annual Members' Meeting

Wednesday 18 October 2023



Welcome

Sir David Henshaw, Chair



18 October 2023 Annual Members Meeting Agenda

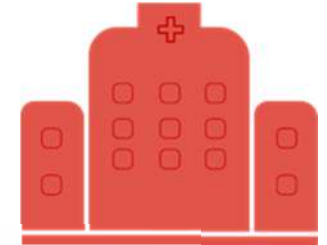
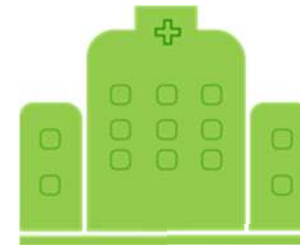
Time	Item	Lead
16:30	Welcome	Sir David Henshaw, Board Chair
16:35	Chief Executive's Video Report	Janelle Holmes, Chief Executive
16:40	Council of Governor's Summary Report	Sheila Hillhouse, Lead Governor
Clinical and Corporate Services Presentations		
16:45	Surgical Presentation	Mr T Nambi Rajan, Consultant Urologist
17:00	Capital Programme Presentation	Matthew Swanborough, Chief Strategy Officer
2022/23 Financial Review and Financial Governance		
17:15	2022/23 Annual Accounts	Mark Chidgey, Chief Finance Officer
17:20	2022/23 Auditor's Report	Chris Brown, Azets
17:25	Questions from the Public	Sir David Henshaw, Board Chair
17:30	Close of Meeting	Sir David Henshaw, Board Chair

Who we are



Wirral University
Teaching Hospital
NHS Foundation Trust

- One of the largest employers in Wirral and one of the largest and busiest Acute Trusts in the North of England.
- Provide a comprehensive range of high quality services
- Operate from two main sites
- Serve a population of 400,000 across Wirral, Ellesmere Port, North Wales and the wider North West footprint
- Provide specialist services such as Robotic Surgery / Level 3 Neonatology & Intestinal Failure to a wider population in Merseyside, Cheshire and Wales.





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Chief Executive Video Report





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together
we will

  [wuth.nhs.uk](https://www.wuth.nhs.uk)



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Council of Governors Summary Report

Sheila Hillhouse, Lead Governor



Thank you Governors

- ❖ Your role is vital to support and challenge our teams and to share our vision for the people of Wirral, our patients and staff
- ❖ This year we continue to meet face to face and undertake Governor engagement work



Governor Changes

Inaugurated Governors:

Governor name	Constituency
John Brace	Bidston and Claughton
Keith Johns	Neston and Burton
Neil Wright	Bromborough and Eastham
Julie McManus	Appointed – Wirral Council
Gary Bennett	Appointed – Wirral Council

Re-elected Governors:

Governor name	Constituency
Phillipa Boston	Other Trust Staff
Sheila Hillhouse	New Brighton and Wallasey
Robert Thompson	Heswall, Pensby and Thingwall

Governor Changes

Outgoing Governors:

Governor name	Constituency
Steve Evans	Bromborough and Eastham
Sarah Evans	Birkenhead, Rock Ferry, and Tranmere
Andrew Tallents	West Wirral
Alan Morris	Bidston & Claughton
Mike Collins	Appointed – Wirral Council
Chris Davies	Appointed – Wirral Council



Membership Summary 2022/23

8,178

Public Members

6,753

Staff Members



Membership Update

- Introduction of Quarterly Newsletter
- Recruitment continues to improve representation
- There are no proposed changes to the policy of the composition of the Council of Governors

Non Executive Director - Changes



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- Sue Lorimer's tenure extended for a period of 12 months from 30 June 2023



Next steps



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- To improve engagement and look at innovative ways of working with members
- To look at how governors can contribute to the integrated care agenda going forward





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Questions



Robotic surgery at Clatterbridge

Mr T Nambi Rajan
Consultant Urologist and Robotic surgeon

Vision

- Surgical hub
- Regional approach
- Extending our robotic capacity
- Multispeciality
 - Urology
 - Upper and Lower GI
 - Gynaecology

What we have

- Estate
- Davinci Xi Dual console Robot
- Surgical instruments
- Post op care – ward base, skill mix



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What we need

- Surgical assistant
- Scrub team
- Medical cover – Anaesthetic cover till 9PM
- Provisions for blood transfusion
- Middle grade doctor/ANP ward rounds
- Hub fellow – 7 recruited

Where do we see ourselves

- 5 days of Robotic service
- Use it as a regional service
- Multispecialty surgery
- Potential for doing day surgery
- Training and teaching
- State of art surgical technology at our doorstep.



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Questions





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Annual Members Meeting (AMM): Capital Programme Highlights 2022/23 & 2023/24

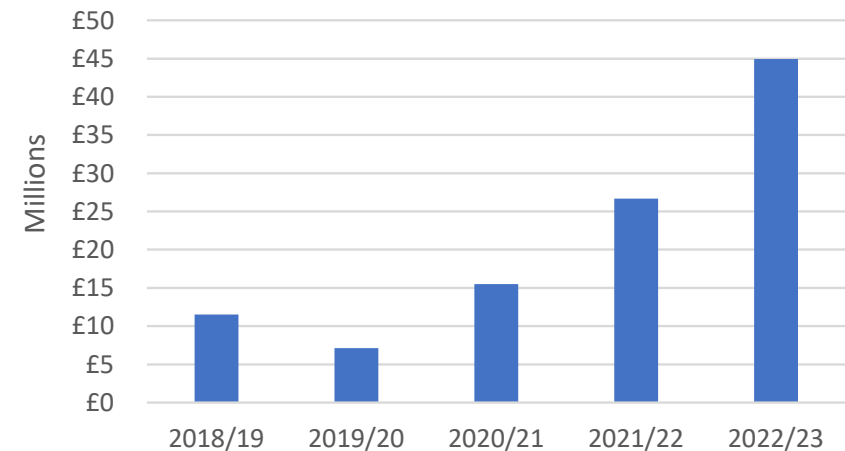
Matthew Swanborough
Chief Strategy Officer

October 2023



Annual Capital Investment – 2022/23

- £44.9m of capital investment across 2022/23, including capital infrastructure, clinical equipment and digital equipment.
- 69% increase on 21/22 capital expenditure and a 400% increase in capital expenditure, compared to 2018/19.
- 2022/23 includes £35.9m of Public Dividend Capital funding from Department of Health and Social Care for specific capital infrastructure projects, following successful bids.
- Alignment to 2021-26 Trust Strategy to 'Improve our Infrastructure and how we use it' and Archus External Review of Trusts Estates and Improvement Plan developed in mid 2021



INFRASTRUCTURE

Improve our infrastructure and how we use it

- ▶ Effectively use our estate to support the delivery of care
- ▶ Delineate the role and functions of the hospital sites
- ▶ Develop the case for the upgrades of the hospital campuses
- ▶ Improve travel and transport to our hospital campuses
- ▶ Promote sustainability and social value

Major Capital Schemes Delivered across 2022/23

Modular Theatres Phase 1 – Clatterbridge Hospital

- Targeted Investment Funded (TIF) project for the establishment of the South Mersey Surgical Hub, providing additional elective surgery for Wirral, Merseyside and Cheshire patients.
- Multi-year programme which included the installation of modular operating theatres and refurbishment of the theatre complex at Clatterbridge Hospital. Includes:
 - Two modular theatres to HBN standards
 - 12 Recovery bays
 - New ventilation systems
 - New staff change and rest areas
- Completion in October 2022 and was the first operating theatre complex completed as part of national TIF funding
- Cost: £10.6m



Major Capital Schemes Delivered across 2022/23

- Relocation and construction of new Renal Unit at Arrowe Park Hospital (Ground Floor)
- Includes:
 - 6 Renal Chairs
 - 14 Renal Beds
 - 2 Isolation Rooms/ Procedure Areas
 - Dedicated Dialysis Engineering Unit
 - Staff spaces
 - New ventilation systems meeting HTMs
- £2.8m cost of new unit
- Completed in December 2022

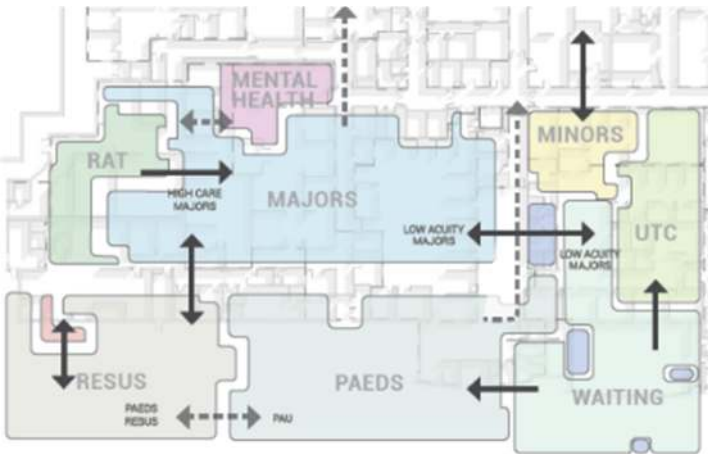


Major Capital Schemes Delivered across 2022/23

Urgent and Emergency Care Upgrade Programme (UECUP)

- Full Business Case for UECUP approved in August 2022.
- Multi-year redevelopment of Accident & Emergency Department and Urgent Treatment Centre at Arrowe Park Hospital
- £35m redevelopment, with £18m of support from Department of Health and Social Care
- New clinical model for urgent and emergency care and redevelopment of 4,000sqm of buildings
- Enabling works commenced in October 2022 and main works commenced in December 2022, with completion in 2025











Major Capital Schemes Delivered across 2022/23

Low Carbon Steel Pipework replacement

- Replacement of heating and cooling pipework across the Arrowe Park Hospital campus, wards and basement areas
- Three year programme, with a 2022/23 value of £2.9m
- 2022/23 focused on basement and Level 1 wards replacement and upgrades, with 2023/24 focusing on Basement and Women's and Children's Hospital building.



Architectural Plan and photo



Major Capital Schemes in delivery across 23/24

Major Capital Schemes in delivery across 23/24

Modular Theatres and Refurbishments (Phase 2) – Clatterbridge Hospital

- TIF funded programme which included the installation of 2 x additional modular operating theatres and further refurbishment of the theatre complex at Clatterbridge Hospital. Includes:
 - 2 x Theatres
 - 6 x Recovery bays
 - Anaesthetic Rooms
 - Procedure/Endoscopy Suite
 - Additional consultation rooms
 - Lay up Rooms
 - Stores
 - Offices
- Project Completed October 2023
- Cost: £14.9m

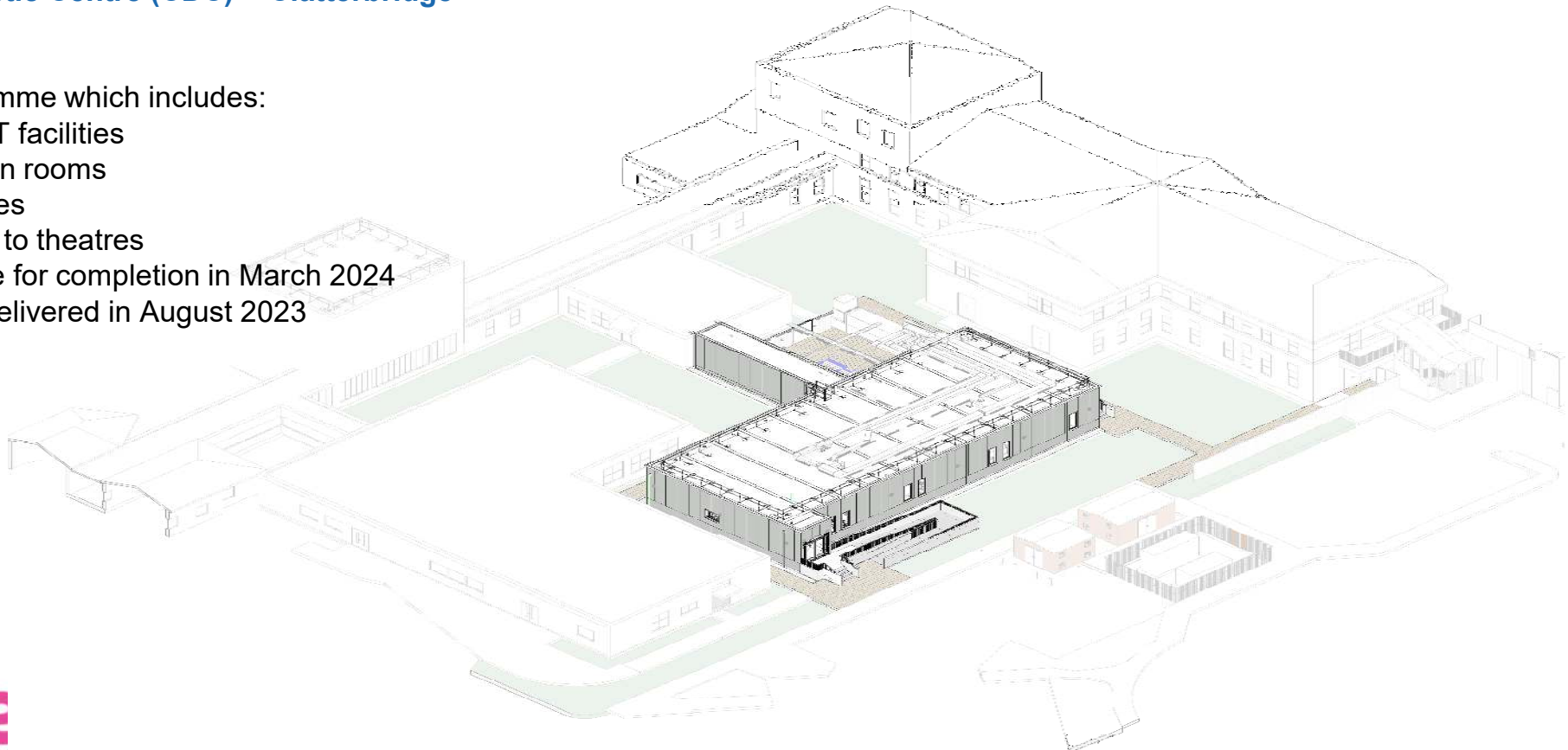


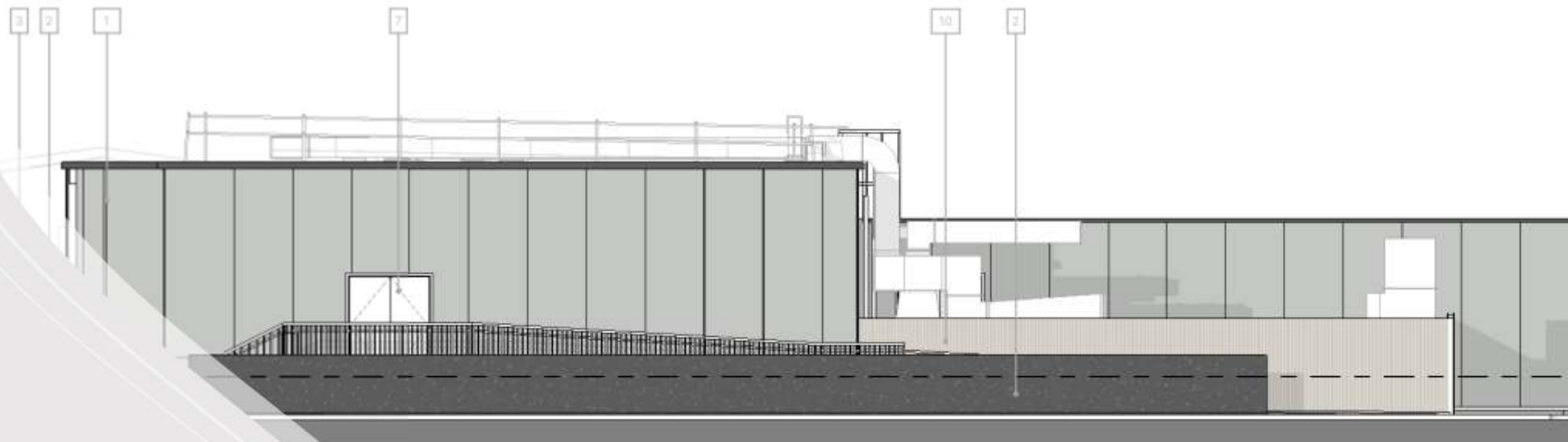


Major Capital Schemes in delivery across 23/24

Community Diagnostic Centre (CDC) - Clatterbridge Hospital

- TIF funded programme which includes:
 - MRI and CT facilities
 - Consultation rooms
 - Staff facilities
 - Link bridge to theatres
- £10m scheme, due for completion in March 2024
- Modular building delivered in August 2023







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Questions



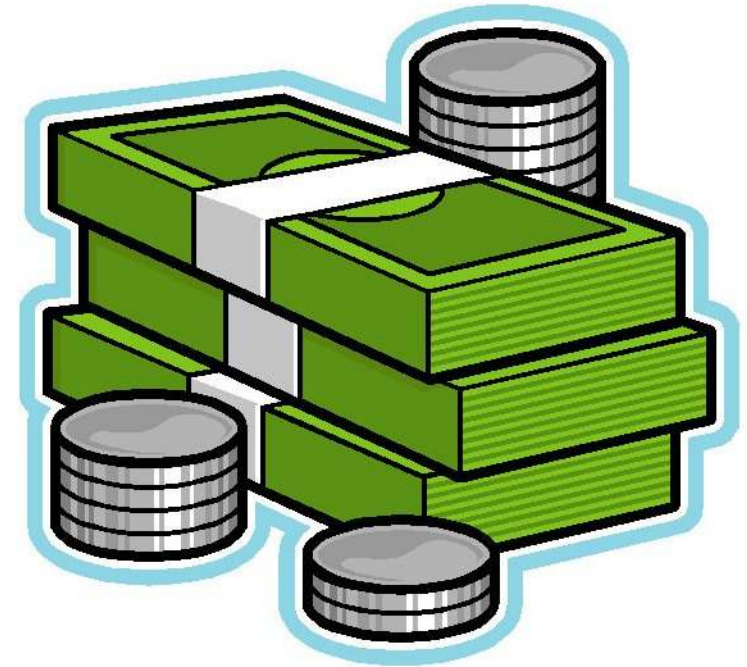
Annual Accounts 2022/23

Mark Chidgey, Chief Finance Officer

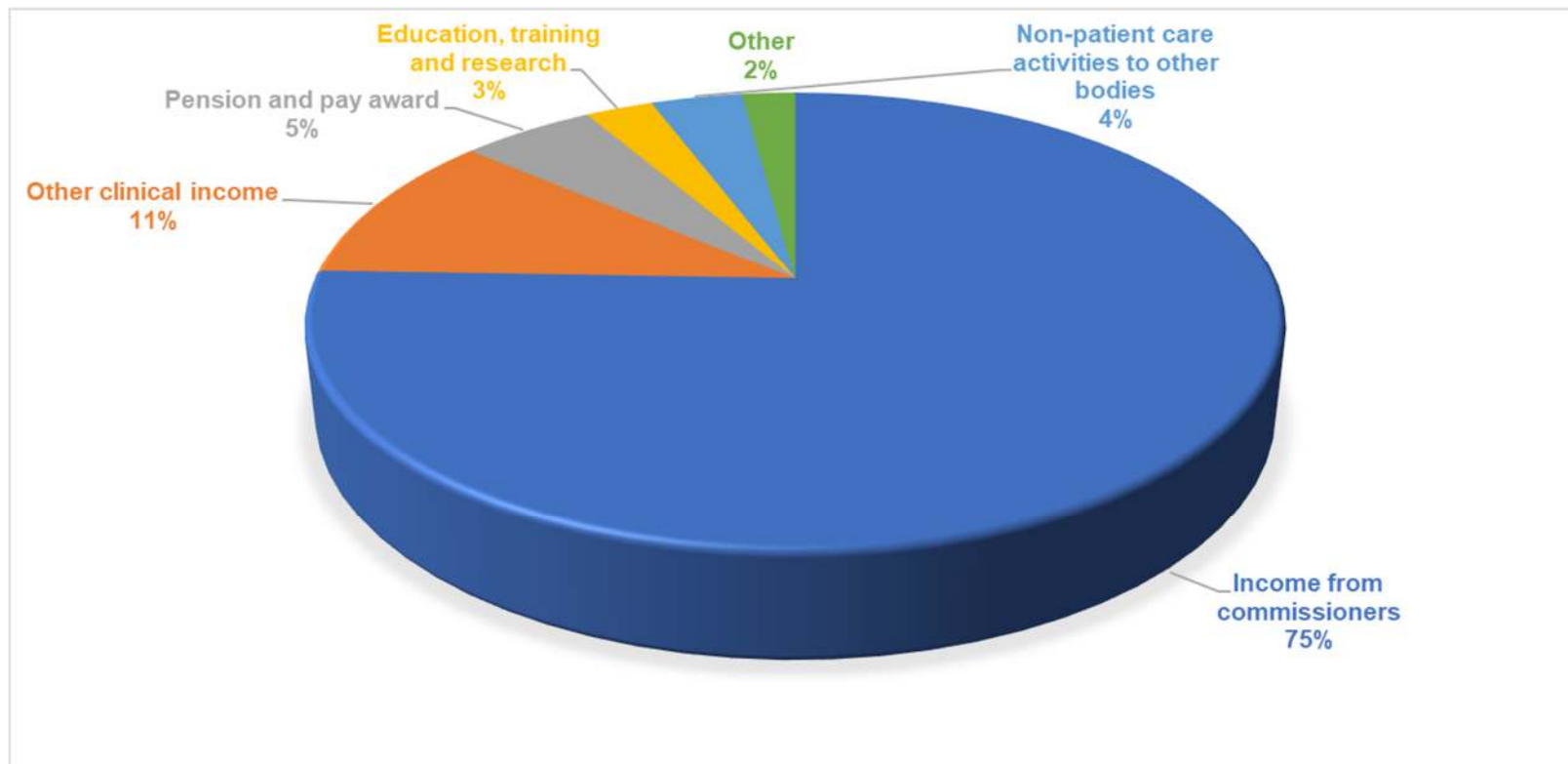


Financial Headlines: 2022/23 in numbers

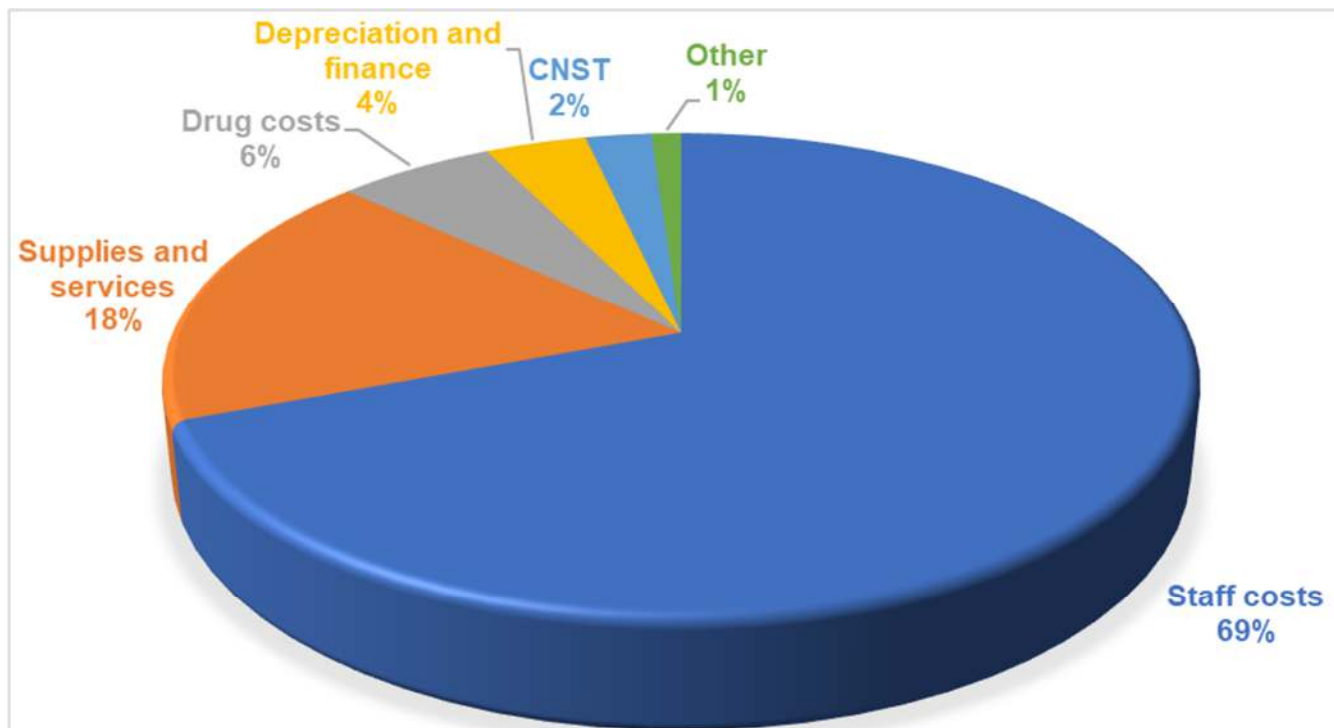
- **£24.3m** cash balances at the end of the year.
- Capital Investment of **£43.8m** in our Estate, Infrastructure and Critical Equipment.
- Original plan was revised, with ICB agreement, to an operating deficit of **£6.8m**.
- Actual operating position was the agreed deficit of **£6.8m** (this is before a reduction in value of land and buildings of £3.5m).



Total Income - £490m



Total Expenditure - £500m



Capital Expenditure: £43.8m

The Trust made the following investments during the year:

£28.7m New build:

- Clatterbridge theatres
- Phase 1 Clinical Diagnostic Centre
- UECUP

£7.1m Improvements to the Trust's built estate including:

- Ward refurbishment
- Heating and chilled waterpipe upgrade
- Fire compartmentation
- Theatre ventilation

£4.9m Medical equipment

£3.1m Information technology improvement schemes.

Forward look...

Finance Regime 2023/24

- One principal contract with ICB for elective and non-elective activity.
- Removal of dedicated funding for COVID-19.
- Cost improvement target of 5% of operating costs (£26.2m).
- Planned deficit of £18.9m.

Capital Programme 2023/24

- **£26.8m** programme to enhance patient environment and replace critical equipment.
Including:
 - £15.8m UECUP
 - £4.1m CDC phase 2
 - £4.3m Estates infrastructure improvement
 - £1.8m Medical equipment
 - £0.8m Investment in Information Technology



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2022/23 Auditor's Report

Chris Brown, Azets



Wirral University Teaching Hospital NHS Foundation Trust

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Auditor's Annual Report 2022/23
Summary



Framework for NHS external audit



- NAO Code of Audit Practice
 - Annual report and accounts
 - Value for money
 - Public interest reporting

Summary of audit opinions and findings

Findings	
Annual report and accounts	<ul style="list-style-type: none">• Unqualified audit opinion• Assurance obtained on all key audit risks• Trust prepared high quality draft accounts and working papers by deadline
Public interest reporting	<ul style="list-style-type: none">• We did not consider it necessary to issue any public interest reports.

Value for money commentary

Reporting criteria	Risk assessment at audit planning	Risk areas	Findings
Financial sustainability	One potential risk of significant weakness identified.	Budget setting Financial management in new ICS Delivery of CIPs	No significant weaknesses identified.
Governance	No risk areas identified.	N/A	No significant weaknesses identified.
Improving economy, efficiency and effectiveness	One potential risk of significant weakness identified.	Outsourced payroll service	No significant weaknesses identified.

National context

- Cost pressures increasing
 - Political pressures increasing
 - Complexity of financial reporting increasing
 - Transparency within integrated care systems
 - Loss of financial expertise nationally
 - 70% of NHS accounts met deadline in 2022/23
 - Whole of government accounts 2020/21 signed July 2023 – qualified audit opinion
- Don't take accounts and audit process for granted



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Questions from the Public

